



Fiscal Year 2021 Business Update

March 1st 2022

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Many factors could cause actual future events to differ materially from the forward-looking statements in this presentation, including, but not limited to, the following risks: (i) the impact of COVID-19 on the Lilium Group's business; (ii) the Lilium Group's ability to realize the anticipated benefits of its recent business combination with Qell Acquisition Corp. 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Legal disclaimer (Cont'd)

Description of Key Partnerships

This presentation contains descriptions of some of Lilium's key business partnerships with whom Lilium has entered into feasibility studies, indications of interest, memorandums of understanding or other preliminary arrangements. These descriptions are based on the Lilium management team's discussions and the latest available information and estimates as of the date of this presentation. In each case, these descriptions are subject to negotiation and execution of definitive agreements which have not been completed as of the date of this presentation and, as a result, the nature, scope and content of these key business partnerships remain subject to change.

Financial Information

Some of the financial information and data contained in this presentation is unaudited and does not conform to Regulation S-X. Accordingly, such information and data may not be included in, may be adjusted in or may be presented differently in, the reports and other documents the Lilium Group may from time to time file with the SEC. You should review Lilium's audited financial statements in its filings with the SEC for a presentation of Lilium's historical IFRS financial information.

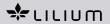
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Graphic Representations

Aircraft depicted in this presentation have been rendered utilizing computer graphics.

The information contained herein is made as of March 1, 2022 and does not reflect any subsequent events.



Key highlights

01



New opportunity to sell aircraft through private sales and fractional ownership 02



MoU with NetJets for the sale of up to 150 Lilium Jets plus related after-market services 03



Extension of jet configurations with premium 4-pax club cabin configuration for private and fractional market

04



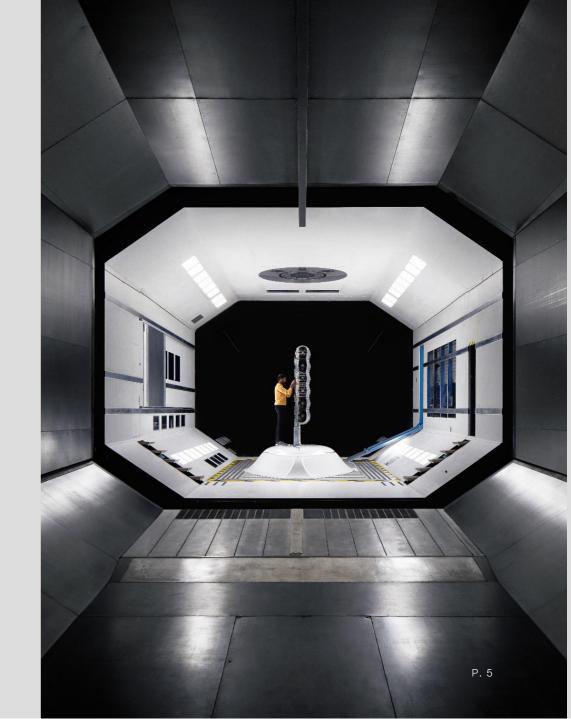
Rigorous PDR: Simplification, reduction of technical and certification risk and highest safety standards

Cash spending 2021 on budget

- Cash spend for fiscal year of \$217M as of Dec 31st (planned budget of \$221M)¹
- Cash spend of \$72.7M for Q4 driven by planned acceleration of development program; Q1 2022 expected to be lower
- Technology investments in Q4 due to battery development, energy and wind tunnel testing
- Liquidity of ~\$400M² at year end 2021

² Consists of cash and cash equivalents and other financial assets.





¹ Excluding transaction-related costs incurred in connection with our completed business combination with Qell, the PIPE Financing and a minority investment into enabling technology.

Private and fractional sales: A new supplemental segment

- Strong interest from private & business professional customers
- Early adopters of eVTOL
- Greater pricing flexibility
- Offset significant carbon emissions of private jet sector





MoU with the world's largest private jet charter company NetJets



MoU intent:

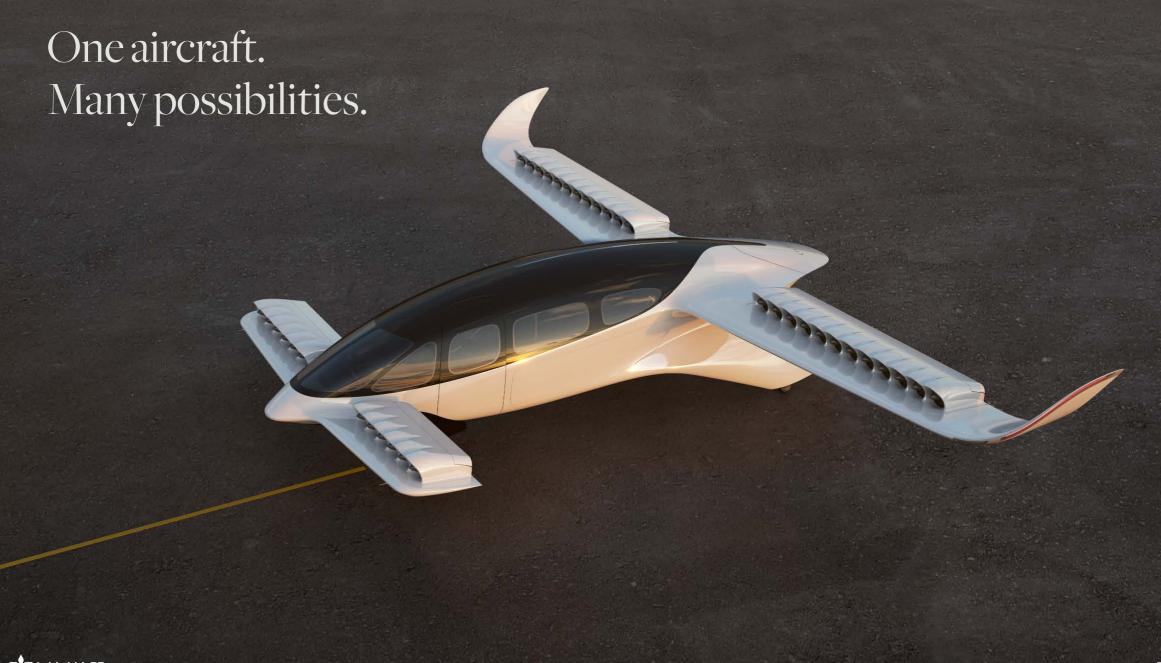
- NetJets to have right to order up to 150 Lilium Jets
- Support Lilium Jet sales to private individuals
- NetJets Inc. affiliate as **flight operations partner** for Lilium **network**



NETJETS

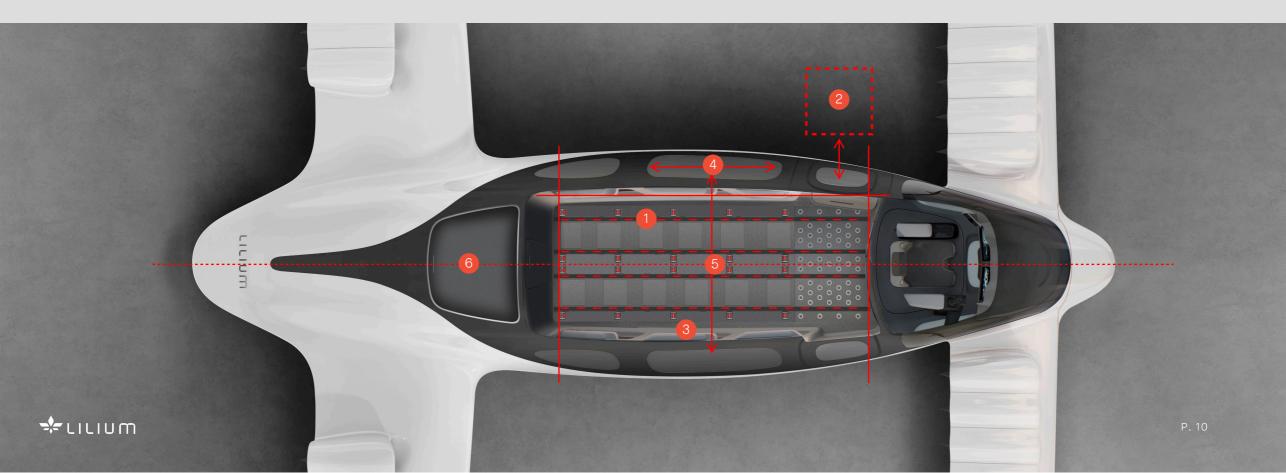
Subject to the parties finalizing commercial terms and entering into definitive documentation $% \left(1\right) =\left(1\right) \left(1\right) \left$





Flexible by Design.

- 1. Seat rails
- 4. Panoramic windows
- 2. Flexible furniture system
- 5. Generous ceiling height
- 3. Modular sidewall panels
- 6. Aft luggage stowage



Generous space & comfort in a high-capacity configuration.

Generous legroom Luggage space

Large windows





Defining the highest standards for space, comfort and design.

Face-to-face seating

Cabin furniture options

Premium seats





A spacious cabin for high-speed logistics.

~6m³ volume

Loading rails

Well suited for bulk loading

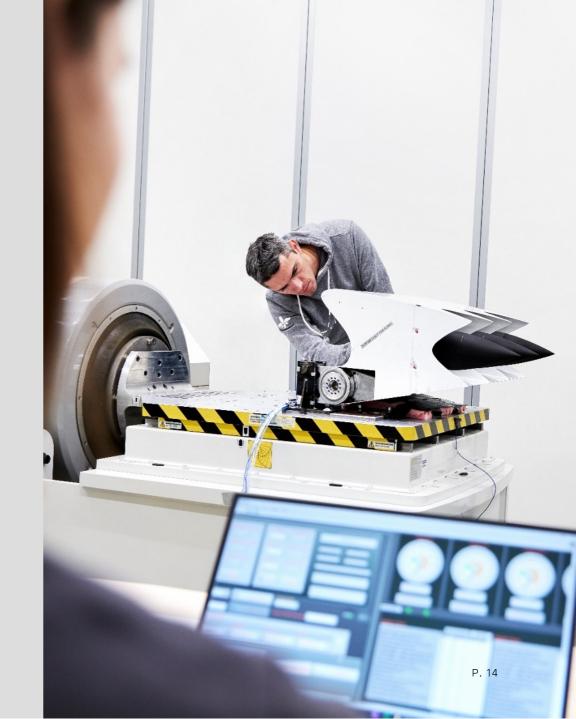




Rigorous PDR assessment

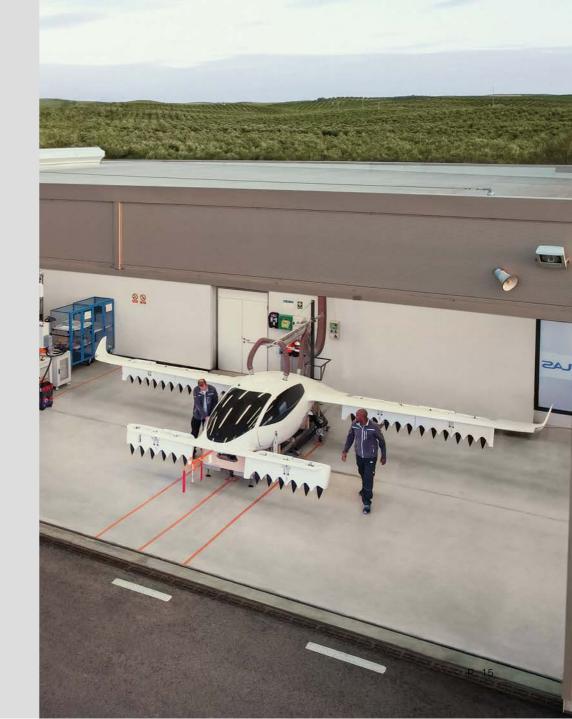
- Flexible cabin architecture
- Reduction from 36 to 30 engines
 - Lower part count, weight and complexity
 - Better aerodynamic balance
 - Potential for lower costs
- Reduced certification risk by increasing performance margins
- Supporting highest commercial aviation safety standards
- PDR closure ongoing: Expected release of design data to supply chain in Q2 2022





High-speed flight testing to begin in Spain

- Flight test demonstrator moved to Spain
- ATLAS Flight Test Center: Optimal flight conditions
- Will perform full transition and high-speed testing
- Completion of additional demonstrator aircraft on track





Building the leading electric aviation company of the 21st century

Important Appointments

People



Karim Jalbout **Chief People Officer**

Various senior Sales & Marketing Leadership roles at Airbus &

EgonZehnder

Partner at Egon

Zehnder, leadership

Mobile and Diageo

roles at Sony Ericsson



Commercial



Sebastien Borel **Vice President Business**

Honeywell

Honeywell

AIRBUS

Engineering



John Wyzykowski **Head of Propulsion**

Senior Director Engineering and other executive level roles at Pratt & Whitney Canada





Guilherme Oliveira **Chief Engineer - Flight Mechanics**



Andy Strachan **Chief Test Pilot**

Principal Engineer at Gulfstream Aerospace Corporation



Served at Royal Air Force (RAF), Chief Test Pilot at Leonardo Helicopters







